

## MANAGEMENT'S DISCUSSION AND ANALYSIS

For the three and six months ended December 31, 2021 (Expressed in US Dollars)

Management's Discussion and Analysis
For the three and six months ended December 31, 2021
(Expressed in US dollars, unless otherwise stated)

#### DATE OF REPORT: February 3, 2022

This MD&A for New Pacific Metals Corp. and its subsidiaries (collectively, "New Pacific" or the "Company") should be read in conjunction with the Company's unaudited condensed consolidated interim financial statements for the three and six months ended December 31, 2021 and the related notes contained therein. In addition, the following should be read in conjunction with the audited consolidated financial statements of the Company for the year ended June 30, 2021, the related MD&A, and the Annual Information Form dated September 28, 2021 (available on SEDAR at www.sedar.com). The Company prepares its financial position, financial performance, and cash flow in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB"). The Company's significant accounting policies are set out in Note 2 of the audited consolidated financial statements for the year ended June 30, 2021.

#### **BUSINESS STRATEGY**

The Company is a Canadian mining issuer engaged in exploring and developing mineral properties in Bolivia. The Company's precious metal project include the flagship Silver Sand Project, the Carangas Project and the Silverstrike Project. With experienced management and sufficient technical and financial resources, the Company is well positioned to create shareholder value through exploration and resource development.

The Company is publicly listed on the Toronto Stock Exchange ("TSX") under the symbol "NUAG" and on the NYSE American stock exchange under the symbol "NEWP". The head office, registered address and records office of the Company are located at 1066 West Hastings Street, Suite 1750, Vancouver, British Columbia, Canada, V6E 3X1.

## **QUARTERLY HIGHLIGHTS**

- Metallurgical test results for the Silver Sand Project from 2020 and 2021 identified heap leach process as the preferred processing method which achieves 80% silver recovery and significantly de-risks the project;
- Completed the initial discovery drill program at the Carangas Project with two phases for a total of 13,209 metres ("m") drilled in 35 holes, defining a mineralized area approximately 1,000 m by 700 m and up to 400 m in depth;
- Strengthened the board of directors (the "Board") with the election of two additional directors, Mr. Terry Salman and Ms. Maria Tang. Mr. Salman has subsequently been appointed as the Chair of the Board; and
- Maintained working capital of \$38.1 million, sufficient to advance the Silver Sand Project, the Carangas Project and other regional exploration initiatives.

Subsequent to end of the reporting period, on January 24, 2022, the Company announced the resignation of Dr. Mark Cruise as Chief Executive Officer ("CEO") and director of the Board and the appointed Dr. Rui Feng as the CEO. Dr. Rui Feng is the founder of the Company and served as CEO until April 27, 2020.

Management's Discussion and Analysis
For the three and six months ended December 31, 2021
(Expressed in US dollars, unless otherwise stated)

#### **PROJECTS OVERVIEW**

#### **Bolivian Licence Tenure**

A summary of Bolivian mining laws with respect to Administrative Mining Contracts ("AMCs") and exploration licenses is presented below.

Exploration and mining rights in Bolivia are granted by the Ministry of Mines and Metallurgy through the *Autoridad Jurisdictional Administrativa Minera* ("AJAM"). Under Bolivian mining laws, tenure is granted as either an AMC or an exploration license. Tenure held under the previous legislation was converted to *Autorización Transitoria Especiales* ("ATEs") which are required to be consolidated into new 25-hectare sized cuadriculas (concessions) and converted to AMCs. AMCs created by conversion recognize existing rights of exploration and/or exploitation and development, including treatment, metal refining, and/or trading. AMCs have a fixed term of 30 years and can be extended for a further 30 years if certain conditions are met. Each contract requires ongoing work and the submission of plans to AJAM.

Exploration licenses permit exploration activities only and must be converted to AMCs to conduct exploitation and development activities. Exploration licenses are valid for a maximum of five years and provide the holder with the preferential right to request an AMC. In specific areas, mineral tenure is owned by the Bolivian state mining corporation, *Corporación Minera de Bolivia* ("COMIBOL"). In these areas, development and production agreements can be obtained by entering into a Mining Production Contract ("MPC") with COMIBOL.

#### Silver Sand Project

The Silver Sand Project is located in the Colavi District of Potosí Department in southwestern Bolivia at an elevation of 4,072 m above sea level, 35 kilometres ("km") northeast of Potosí City, the department capital.

The project is comprised of two claim blocks, the Silver Sand South and North Blocks, which covers a total area of 5.42 km². The Silver Sand South Block, covering an area of 3.17 km² hosts the Silver Sand deposit. On August 12, 2021, the Company announced the receipt of an AMC for the Silver Sand South Block from AJAM. The AMC establishes a clear title to the Company's Silver Sand South Block. The Silver Sand North Block covers an area of 2.25 km² and is comprised of three ATEs (Jisas, Jardan and El Bronce). The Company is in the process of converting these ATEs to an AMC.

Since acquiring the project in 2017, the Company has carried out extensive exploration and resource definition drill programs. On April 14, 2020, the Company released its inaugural *National Instrument 43-101 - Standards of Disclosure for Mineral Projects* ("NI 43-101") Mineral Resource estimate for the Silver Sand Project. Based on the NI 43-101, the project has an estimated Measured and Indicated Mineral Resource of 155.86 million ounces ("oz") of silver at 137 g/t and an estimated Inferred Mineral Resource of 35.55 million oz of silver at 112 g/t. For further details, please refer to the Company's news release dated April 14, 2020 and the technical report entitled "Silver Sand Deposit Mineral Resource Report (Amended)" prepared by AMC Consultants (Canada) Ltd. with an effective date of January 16, 2020 and filed under the Company's profile on SEDAR at www.sedar.com and on the Company's website at www.newpacificmetals.com.

Advanced studies have commenced on the project with a Preliminary Economic Assessment ("PEA"), environmental and socio-economic baseline studies in progress.

Management's Discussion and Analysis
For the three and six months ended December 31, 2021

(Expressed in US dollars, unless otherwise stated)

On October 19, 2021, the Company reported the results of the metallurgical test program for the Silver Sand Project. Highlights of the test work include:

- Identified heap leach process as the preferred processing method;
- 80% silver recovery achieved through heap leach column testing;
- Approximately 80% of the resource is amenable to heap leaching and is located near the top of the deposit;
- Lower capital and operating costs compared to alternative process methods;
- Silver doré production on site further improves project economics;
- Significantly de-risks the project due to low technical complexity; and
- Increased project efficiency as the heap leach process may allow for lower cut-off grade, leading to increased minable resource.

### **Project Expenditures**

For the three and six months ended December 31, 2021, total expenditures of \$1,216,427 and \$3,421,960, respectively (three and six months ended December 31, 2020 - \$669,717 and \$1,352,412, respectively) were capitalized under the project.

## **Mining Production Contract**

On January 11, 2019, New Pacific announced that Alcira entered into an MPC with COMIBOL granting Alcira the right to carry out exploration, development and mining production activities in ATEs and cuadriculas owned by COMIBOL adjoining the Company's Silver Sand Project. The MPC is comprised of two areas. The first area is located to the south and west of the Silver Sand Project. The second area includes additional geologically prospective ground to the north, east and south of the Silver Sand Project, wherein COMIBOL is expected to apply for exploration and mining rights with AJAM. Upon granting of the exploration and mining rights, COMIBOL will contribute these additional properties to the MPC.

There are no known economic mineral deposits, nor any previous drilling or exploration discoveries within the MPC area. The MPC presents an opportunity to explore and evaluate the possible extensions and/or satellites of mineralization outside of the currently defined Silver Sand Project.

The MPC was approved by Bolivia's Ministry of Mining and Metallurgy but remains subject to ratification and approval by the Plurinational Legislative Assembly of Bolivia. As of the date of this MD&A, the MPC has not been ratified nor approved by the Plurinational Legislative Assembly of Bolivia. The Company cautions that there is no assurance that the Company will be successful in obtaining ratification of the MPC in a timely manner or at all, or that the ratification of the MPC will be obtained on reasonable terms. The Company cannot predict the Bolivia government's positions on foreign investment, mining concessions, land tenure, environmental regulation, community relations, taxation or otherwise. A change in the government's position on these issues could adversely affect the ratification of the MPC and the Company's business.

Management's Discussion and Analysis
For the three and six months ended December 31, 2021
(Expressed in US dollars, unless otherwise stated)

#### **Carangas Project**

In April 2021, the Company signed an agreement with a private Bolivian company to acquire a 98% interest in the Carangas Project. The project is located approximately 180 km southwest of the city of Oruro and within 50 km from Bolivia's border with Chile. The private Bolivian company is 100% owned by Bolivian nationals and holds title to the two exploration licenses that cover an area of 6.25 km².

Under the agreement, the Company is required to cover 100% of the future expenditures on exploration, mining, development and production activities for the project. The agreement has a term of 30 years and is renewable for additional 15 years.

On June 29, 2021, the Company announced the commencement of an initial discovery drill program at the Carangas Project to test near-surface bulk-tonnage and high-grade vein-hosted silver-rich polymetallic targets centered on and adjacent to the historically exploited West and East Dome areas. As of the date of this MD&A, total drilling of 13,209 m was completed in 35 holes, defining a mineralized area of approximately 1,000 m long by 700 m wide and up to 400 m in depth. Assays for the first 11 drill holes include a 143 m interval from surface grading 130 g/t silver. Following the success of the discovery drill program in 2021, a new resource definition drill program is planned for 2022.

## **Project Expenditures**

For the three and six months ended December 31, 2021, total expenditures of \$1,425,166 and \$1,971,108, respectively (three and six months ended December 31, 2020 - \$nil and \$nil, respectively) were capitalized under the project.

## Silverstrike Project

The Silverstrike Project is located approximately 140 km southwest of La Paz, Bolivia. In December 2019, the Company signed a mining association agreement and acquired a 98% interest in the Silverstrike Project from a private Bolivian corporation. The private Bolivian corporation is owned 100% by Bolivian nationals and holds the title to the nine ATEs (covering an area of approximately 13 km²) that comprise the project. Under the mining association agreement, the Company is required to cover 100% of future expenditures including exploration, contingent on results of development and subsequent mining production activities at the Silverstrike Project. The agreement has a term of 30 years and is renewable for another 15 years.

During 2020, the Company's exploration team completed reconnaissance and detailed mapping and sampling programs on the northern portion of the project. The results to date indicate good to excellent exploration potential for hosting narrow, high-grade, and near-surface broad-zones of silver mineralization. The Company is planning a discovery drill program in 2022 to test the northern and central areas of the project.

## **Project Expenditures**

For the three and six months ended December 31, 2021, total expenditures of \$9,057 and \$10,805, respectively (three and six months ended December 31, 2020 - \$559,482 and \$972,736, respectively) were capitalized under the project.

Management's Discussion and Analysis
For the three and six months ended December 31, 2021
(Expressed in US dollars, unless otherwise stated)

## Frontier Area – Carangas and Silverstrike Projects

The Carangas and the Silverstrike projects are located within 50 km of the Bolivian border with Chile. In line with many South American countries, Bolivia does not permit foreign entities to own property within 50 km of international borders (the "Frontier Area"). Property owners in the Frontier Area are, however, permitted to enter into mining association agreements with third parties, including foreign entities, for the development of mining activities under Bolivian Law No. 535 on Mining and Metallurgy. While the Company believes the mining association agreements for the Carangas and the Silverstrike projects are legally compliant with the Frontier Area requirements and Bolivian mining laws, there is no assurance that the Company's Bolivian partners will be successful in obtaining the approval of AJAM to convert the exploration licenses to AMC in the case of Carangas Project, or that even if approved, that such relationships and structures will not be challenged by other Bolivian organizations or communities.

## **RZY Silver-Lead-Zinc Project**

The RZY Project, located in Qinghai, China is an early stage silver-lead-zinc exploration project. The RZY Project is located approximately 237 km from the city of Yushu, Tibetan Autonomous Prefecture, or 820 km from Qinghai Province's capital city of Xining. In 2016, the Qinghai Government issued a moratorium which suspended exploration for 26 mining projects in the region, including the RZY Project, and classified the region as a National Nature Reserve Area.

During Fiscal 2020, the Company's subsidiary, Qinghai Found Mining Co., Ltd. ("Qinghai Found"), reached a compensation agreement with the Qinghai Government for the RZY Project. Pursuant to the agreement, Qinghai Found will surrender its title to the RZY Project to the Qinghai Government after completing certain reclamation works for one-time cash compensation of \$2.7 million (RMB ¥20 million). As of December 31, 2021, the process was under review and subject to approval by the Qinghai Government.

Management's Discussion and Analysis
For the three and six months ended December 31, 2021

(Expressed in US dollars, unless otherwise stated)

## **Overall Expenditure Summary**

The continuity schedule of mineral property acquisition costs, deferred exploration and development costs are summarized as follows:

Cost	Silver Sand	Silverstrike	Carangas	RZY Project	Total
Balance, July 1, 2020	\$ 65,300,994	\$ 1,821,190	\$ -	\$ 2,623,616	\$ 69,745,800
Capitalized exploration expenditures					
Reporting and assessment	482,355	4,119	-	-	486,474
Drilling and assaying	78,201	169,102	21,952	-	269,255
Project management and support	2,505,338	996,005	178,753	-	3,680,096
Camp service	225,016	113,666	49,569	-	388,251
Camp construction	53,199	-	-	-	53,199
Permitting	12,995	11,015	153	-	24,163
Foreign currency impact	587,402	48,207	4,823	247,752	888,184
Balance, June 30, 2021	\$ 69,245,500	\$ 3,163,304	\$ 255,250	\$ 2,871,368	\$ 75,535,422
Capitalized exploration expenditures					
Reporting and assessment	208,821	-	-	-	208,821
Drilling and assaying	2,078,875	-	1,333,684	-	3,412,559
Project management and support	931,281	7,897	481,609	-	1,420,787
Camp service	190,878	2,908	155,815	-	349,601
Permitting	12,105	-	-	-	12,105
Foreign currency impact	(162,768)	(2,911)	(5,343)	46,849	(124,173)
Balance, December 31, 2021	\$ 72,504,692	\$ 3,171,198	\$ 2,221,015	\$ 2,918,217	\$ 80,815,122

## **FINANCIAL RESULTS**

The Company changed its presentation currency of the consolidated financial statements from Canadian dollar ("CAD") to US dollar ("USD") effective July 1, 2020. As a result, comparative figures for the three and six months ended December 31, 2020 have been restated in USD.

**Net loss attributable to equity holders of the Company** for the three months ended December 31, 2021 was \$1,295,940 or \$0.01 per share (three months ended December 31, 2020 – net loss of \$1,774,420 or \$0.01 per share). The Company's financial results were mainly impacted by the following: (i) operating expenses of \$1,364,790 compared to \$1,251,752 in the prior year quarter; (ii) income from investments of \$131,471 compared to loss of \$98,800 in the prior year quarter; and (iii) foreign exchange loss of \$63,527 compared to loss of \$425,437 in the prior year quarter.

For the six months ended December 31, 2021, net loss attributable to equity holders of the Company was \$2,674,167 or 0.02 per share compared to net loss of \$2,904,667 or 0.02 per share for the six months ended December 31, 2020.

**Operating expenses** for the three and six months ended December 31, 2021 were \$1,364,790 and \$2,961,321, respectively (three and six months ended December 31, 2020 - \$1,251,752 and \$2,773,711, respectively). Items included in operating expenses were as follows:

(i) **Project evaluation and corporate development expenses** for the three and six months ended December 31, 2021 of \$146,055 and \$249,530, respectively (three and six months ended December 31, 2020 - \$231,261 and \$365,943, respectively). The expenses in this area decreased in the current periods after the Company's latest discovery of the Carangas Project.

Management's Discussion and Analysis
For the three and six months ended December 31, 2021

(Expressed in US dollars, unless otherwise stated)

- (ii) Filing and listing fees for the three and six months ended December 31, 2021 of \$52,844 and \$170,113, respectively (three and six months ended December 31, 2020 \$113,165 and \$196,992, respectively). Filing fees for the current periods were normal and incurred in the ordinary course of business. Comparative periods' fees were higher as a result of the Company's graduation from TSX Venture Exchange to TSX.
- (iii) Investor relations expenses for the three and six months ended December 31, 2021 of \$103,575 and \$235,999, respectively (three and six months ended December 31, 2020 \$58,185 and \$162,284, respectively). Comparative periods' expenses were low as a result of large cancellations of conferences and events due to COVID-19 pandemic.
- (iv) Professional fees for the three and six months ended December 31, 2021 of \$41,314 and \$299,290, respectively (three and six months ended December 31, 2020 \$134,691 and \$338,800, respectively). Additional professional fees were incurred in the comparative periods for Whitehorse Gold Corp. spin-out transaction and the Company's graduation to the TSX.
- (v) Salaries and benefits expense for the three and six months ended December 31, 2021 of \$415,104 and \$857,552, respectively (three and six months ended December 31, 2020 \$276,418 and \$655,471, respectively). The increase in salaries and benefits in the current periods was a result of: (i) additional employees hired in Bolivia and Canada to facilitate the operation and expansion of the Company's mining projects; and (ii) role changes for few employees resulting in their salaries (previously capitalized under mining projects) being expensed in the current periods.
- (vi) Office and administration expenses for the three and six months ended December 31, 2021 of \$307,900 and \$597,251, respectively (three and six months ended December 31, 2020 \$127,159 and \$338,549, respectively). Office and administrative expenses increased in the current periods as a result of the inclusion of the Company's La Paz office expenses as it transitioned to a regional office overseeing multiple projects. Previously, the La Paz office expenses were capitalized under the Silver Sand Project as its sole function was to service that project.
- (vii) Share-based compensation for the three and six months ended December 31, 2021 of \$228,512 and \$470,139, respectively (three and six months ended December 31, 2020 \$299,787 and \$693,994, respectively). The decrease in share-based compensation was a result of no stock options or restricted share units being granted during the last three quarters.

**Income from investments** for the three months ended December 31, 2021 was \$131,471 (three months ended December 31, 2020 – loss of \$98,800) and is comprised of a \$74,762 gain on the Company's equity investments (three months ended December 31, 2020 – gain of \$110,009), a \$31,735 gain on bonds (three months ended December 31, 2020 – loss of \$306,048), \$nil income from dividends (three months ended December 31, 2020 – income of \$54,026), and \$24,974 interest earned from cash accounts (three months ended December 31, 2020 - \$43,213).

For the six months ended December 31, 2021, income from investments was \$83,552 (six months ended December 31, 2020 – income of \$534,657).

Foreign exchange loss for the three months ended December 31, 2021 was \$63,527 (three months ended December 31, 2020 – loss of \$425,437). The Company holds a large portion of cash and short-term

Management's Discussion and Analysis

For the three and six months ended December 31, 2021

(Expressed in US dollars, unless otherwise stated)

investments in USD to support its operations in Bolivia. Revaluation of these USD-denominated financial assets to their CAD functional currency equivalents resulted in unrealized foreign exchange gain or loss for the relevant reporting periods. During the three months ended December 31, 2021, the USD depreciated by 0.5% against the CAD (from 1.2741 to 1.2678) while in the prior year quarter the USD depreciated by 4.6% against the CAD (from 1.3339 to 1.2732).

For the six months ended December 31, 2021, foreign exchange gain was \$200,844 (six months ended December 31, 2020 – loss of \$666,956).

#### Selected Quarterly Information

	For the Quarters Ended							
		Dec.31, 2021		Sep. 30, 2021		Jun. 30, 2021		Mar. 31, 2021
Operating expense	\$	(1,364,790)	\$	(1,596,531)	\$	(1,567,955)	\$	(1,604,319)
Income (loss) from Investments		131,471		(47,919)		(210,861)		71,747
Other (loss) income		(63,527)		264,371		(195,483)		(159,261)
Net loss		(1,296,846)		(1,380,079)		(1,974,299)		(1,691,833)
Net loss attributable to equity holders		(1,295,940)		(1,378,227)		(1,972,372)		(1,689,401)
Basic and diluted loss per share		(0.01)		(0.01)		(0.01)		(0.01)
Total current assets		40,250,158		43,821,937		47,452,145		48,511,033
Total non-current assets		85,318,722		82,251,766		79,366,979		78,164,236
Total current liabilities		2,150,602		2,165,146		1,094,567		811,042
Total non-current liabilities		-		-		-		-

	For the Quarters Ended							
		Dec. 31, 2020		Sep. 30, 2020		Jun. 30, 2020		Mar. 31, 2020
Operating expense	\$	(1,251,752)	\$	(1,521,959)	\$	(1,472,028)	\$	(1,141,354)
(Loss) income from Investments		(98,800)		633,457		664,464		(1,212,187)
Impairment recovery of mineral property interests		-		-		8,724,915		-
Other (loss) income		(425,463)		(243,725)		(471,044)		1,047,061
Net (loss) income		(1,776,015)		(1,132,227)		7,446,307		(1,306,480)
Net (loss) income attributable to equity holders		(1,774,420)		(1,130,247)		7,448,576		(1,303,094)
Basic and diluted (loss) earnings per share		(0.01)		(0.01)		0.05		(0.01)
Total current assets		50,497,592		53,157,010		54,127,165		29,369,814
Total non-current assets		76,719,133		79,236,381		77,085,086		74,936,839
Total current liabilities		1,180,315		1,518,961		1,499,501		1,420,226
Total non-current liabilities		-		-		-		-

## LIQUIDITY AND CAPITAL RESOURCES

## **Cash Flows**

Cash used in operating activities for the three months ended December 31, 2021 was \$1,615,560 (three months ended December 31, 2020 – \$326,561). Cash flow from operating activities are mainly driven by the Company's operating expenses discussed in previous sections. The increase during the current period was mainly due to the negative impact from the change in non-cash operating working capital.

For the six months ended December 31, 2021, cash used in operating activities was \$1,729,989 (six months ended December 31, 2020 - \$2,095,304).

Cash used in investing activities for the three months ended December 31, 2021 was \$2,929,193 (three

Management's Discussion and Analysis
For the three and six months ended December 31, 2021

(Expressed in US dollars, unless otherwise stated)

months ended December 31, 2020 – cash provided by investing activities of \$10,138,519). Cash flows from investing activities were mainly impacted by: (i) capital expenditures for mineral properties and equipment of \$2,648,415 on the exploration projects in Bolivia compared to \$885,488 in the prior year quarter; (ii) proceeds of \$8,849,035 from maturity and disposal of short-term and equity investments in the prior year quarter; and (iii) \$2,201,350 consideration received for transfer of Tagish Lake Project in the prior year quarter.

For the six months ended December 31, 2021, cash used in investing activities was \$6,069,641 (six months ended December 31, 2020 – cash provided by investing activities of \$14,776,485).

Cash provided by financing activities for the three months ended December 31, 2021 was \$213,238 (three months ended December 31, 2020 –\$862,030). Cash flows from financing activities for both periods were from proceeds arising from stock option exercises.

For six months ended December 31, 2021, cash flow provided by financing activities was \$918,898 (six months ended December 31, 2020 - \$1,076,157).

#### Liquidity and Access to Capital

As of December 31, 2021, the Company had working capital of \$38,099,556 (June 30, 2021 – \$46,357,578), comprised of cash of \$38,775,101 (June 30, 2021 - \$46,441,482), short term investments of \$169,849 (June 30, 2021 - \$143,914), and other current assets of \$1,305,208 (June 30, 2021 - \$866,749) offset by current liabilities of \$2,150,602 (June 30, 2021 - \$1,094,567). Management believes that the Company has sufficient funds to support its normal exploration and operating requirements on an ongoing basis.

The Company does not have unlimited resources and its future capital requirements will depend on many factors, including, among others, cash flow from interest, dividends, and realized gains on investments. To the extent that its existing resources and the funds generated by future income are insufficient to fund the Company's operations, the Company may need to raise additional funds through public or private debt or equity financing. If additional funds are raised through the issuance of equity securities, the percentage ownership of current shareholders will be reduced and such equity securities may have rights, preferences or privileges senior to those of the holders of the Company's common shares. No assurance can be given that additional financing will be available or that, if available, it can be obtained on terms favourable to the Company and its shareholders. If adequate funds are not available, the Company may be required to delay, limit or eliminate some or all of its proposed operations. The Company believes it has sufficient capital to meet its cash needs for the next 12 months, including the costs of compliance with continuing reporting requirements.

In addition, the current COVID-19 pandemic has caused significant disruption to global economic conditions, which may adversely impact the Company's results.

Management's Discussion and Analysis
For the three and six months ended December 31, 2021
(Expressed in US dollars, unless otherwise stated)

## **Use of Proceeds of Prior Financings**

On October 25, 2019 and June 9, 2020, the Company successfully closed two bought deal financings underwritten by BMO Capital Markets that raised net proceeds of \$11,927,767 and \$17,375,441, respectively. The following table sets out a comparison between the Company's planned and actual use of these net proceeds as of December 31, 2021.

OCTOBER 25, 2019 BMO BOUGHT DEAL FINANCING	PLANNED USE OF PROCEEDS	ACTUAL USE OF PROCEEDS FROM OCTOBER 25, 2019 to SEPTEMBER 30, 2021	\	VARIANCE	EXPLANATION OF VARIANCE AND IMPACT ON BUSINESS OBJECTIVE
PROCEEDS					
Offering	\$ 11,299,435	\$ 12,994,785		1,695,350	Actual funds raised was more than planned due
Underwriter's fee and offering related expense	(964,218)	(1,067,018)	_	(102,800)	to high market demand.
Net proceeds	\$ 10,335,217	\$ 11,927,767	\$	1,592,550	to fight market demand.
USE OF PROCEEDS					
2019 Drill Program for the Silver Sand Project					
Drilling of 55,000 meters	\$ 6,152,000	\$ 5,266,437	\$	(885 <i>,</i> 563)	42,604 meters of drilling completed. Less than planned work but sufficient for inaugural NI43- 101 report.
Assaying and sampling of 53,854 samples	2,000,000	1,881,369		(118,631)	34,563 assay samples tested. Quantity was less than planned but testing procedures per sample was more extensive than planned to achieve more comprehensive results for NI43-101 purpose.
Equipment	525,000	263,360		(261,640)	Less equipment was used than planned to achieve the results.
Site expenses	312,000	1,784,525			Unspent funds from other categories were allocated to site expenditures throughout 2020 and 2021.
Community relations	111,000	28,818		(82,182)	Some planned programs such as building soccer fields etc. were postponed to be commenced in the second half of 2021 or 2022.
Concession renewal	1,500	1,926		426	
Metallurgical testing	203,000	207,610		4,610	
Technical report	255,000	187,390		(67,610)	Slightly less than budgeted amount.
Overhead office costs	2,301,000	2,315,634		14,634	
TOTAL	\$ 11,860,500	\$ 11,937,069	\$	76,569	Net proceeds from this financing were fully used.

# Management's Discussion and Analysis For the three and six months ended December 31, 2021

(Expressed in US dollars, unless otherwise stated)

JUNE 9, 2020 BMO BOUGHT DEAL FINANCING	PLANNED USE OF PROCEEDS	ACTUAL USE OF PROCEEDS FROM JUNE 9, 2020 to DECEMBER 31, 2021	VARIANCE	EXPLANATION OF VARIANCE AND IMPACT ON BUSINESS OBJECTIVE
PROCEEDS				
Offering	\$ 18,835,556	\$ 18,836,190	\$ 634	
Underwriter's fee and offering related expense	(1,416,386)	(1,460,749)	(44,363)	
Net proceeds	\$ 17,419,170	\$ 17,375,441	\$ (43,729)	
USE OF PROCEEDS				
2020-2021 Exploration Program for Silver Sand Pr	oject			
Drilling of 26,000 meters	\$ 3,200,000	\$ 1,689,259	\$ (1,510,741)	The original 26,000 metre drilling program was postponed due to COVID-19 pandemic. A 38,000 meters drill program commenced on July 27, 2021
Assaying and sampling of 21,000 samples	1,100,000	364,989	(735,011)	and 12,857 meters were completed as of December 31, 2021. The delay of the program
Other field operation expenditures	1,600,000	1,154,053	(445,947)	added marginal overhead costs and is expected to have minimal long-term impact on the Company's objective.
Advanced studies	1,100,000	640,672	(459,328)	PEA study commenced according to plan. Environmental baseline study (\$650,000 budgeted) was delayed due to COVID-19 pandemic.
Community relations and social studies	500,000	240,461	(259,539)	Donations of medical and living supplies to local communities. Planned community programs and socio-economic baseline study was delayed due to COVID-19 pandemic.
Exploration camp construction	3,800,000	54,933	(3,745,067)	Camp design completed and down-sized from original plan.
Subtotal for Silver Sand Project	\$ 11,300,000	\$ 4,144,367	\$ (7,155,633)	
2020-2021 Exploration Program for Other Region	s and Projects in Bolivio	1		
Drilling of 34,000 meters	\$ 4,300,000	\$ 1,104,301	\$ (3,195,699)	13,209 meters of drilling was completed for Carangas Project as of December 31, 2021. A new
Assaying and sampling of 34,000 samples	1,700,000	451,317	(1,248,683)	2022 drill program is currently under review and schedueling.
Other field operating expenditures	119,170	2,157,446	2,038,276	Unspent funds from other categories were allocated to camp, exploration and management services related to Carangas Project, Silverstrike Project, and other regional exploration activities.
Subtotal for other exploration programs	\$ 6,119,170	\$ 3,713,064	\$ (2,406,106)	
TOTAL	\$ 17,419,170	\$ 7,857,431		Unspent funds of \$9.6 million was part of the Company's cash balance of approximately \$39 million as of December 31, 2021.

Although the Company intends to use the proceeds from the June 9, 2020 financing as set forth above, the actual allocation of the net proceeds may vary depending on future developments or unforeseen events.

#### **FINANCIAL INSTRUMENTS**

The Company manages its exposure to financial risks, including liquidity risk, foreign exchange rate risk, interest rate risk, credit risk, and equity price risk in accordance with its risk management framework. The Board of Directors has overall responsibility for the establishment and oversight of the Company's risk management framework and reviews the Company's policies on an ongoing basis.

## (a) Fair Value

The Company classifies its fair value measurements within a fair value hierarchy, which reflects the significance of inputs used in making the measurements as defined in IFRS 13 – Fair Value Measurement ("IFRS 13").

Level 1 – Unadjusted quoted prices at the measurement date for identical assets or liabilities in active markets.

Management's Discussion and Analysis
For the three and six months ended December 31, 2021

(Expressed in US dollars, unless otherwise stated)

Level 2 – Observable inputs other than quoted prices included in Level 1, such as quoted prices for similar assets and liabilities in active markets; quoted prices for identical or similar assets and liabilities in markets that are not active; or other inputs that are observable or can be corroborated by observable market data.

Level 3 – Unobservable inputs which are supported by little or no market activity.

The following table sets forth the Company's financial assets that are measured at fair value on a recurring basis by level within the fair value hierarchy as at December 31, 2021 and June 30, 2021 that are not otherwise disclosed. As required by IFRS 13, financial assets are classified in their entirety based on the lowest level of input that is significant to the fair value measurement.

		Fair value as at December 31, 2021									
Recurring measurements		Level 1		Level 2	Level 3	Total					
Financial Assets											
Cash	\$	38,775,101	\$	- \$	- \$	38,775,101					
Short-term investments - bonds		169,849		-	-	169,849					
Common shares		490,180		-	-	490,180					

	Fair value as at June 30, 2021								
Recurring measurements		Level 1		Level 2	Level 3	Total			
Financial Assets									
Cash	\$	46,441,482	\$	- \$	- \$	46,441,482			
Short-term investments - bonds		143,914		-	-	143,914			
Common or preferred shares		461,635		-	-	461,635			
Warrants		-		34,891	-	34,891			

Fair value of other financial instruments excluded from the table above approximates their carrying amount as of December 31, 2021 and June 30, 2021, respectively.

There were no transfers into or out of Level 3 during the three and six months ended December 31, 2021.

## (b) Liquidity Risk

The Company has a history of losses and no operating revenues from its operations. Liquidity risk is the risk that the Company will not be able to meet its short term business requirements. As at December 31, 2021, the Company had a working capital position of \$38,099,556 and sufficient cash resources to meet the Company's short-term financial liabilities and its planned exploration expenditures on various projects in Bolivia for, but not limited to, the next 12 months.

Management's Discussion and Analysis
For the three and six months ended December 31, 2021

(Expressed in US dollars, unless otherwise stated)

In the normal course of business, the Company enters into contracts that give rise to commitments for future minimum payments. The following summarizes the remaining contractual maturities of the Company's financial liabilities:

	December 3	June 30, 2021		
	Due within a year	Total	Total	
Accounts payable and accrued liabilities	\$ 2,087,346	\$	2,087,346	\$ 1,044,189
Due to a related party	63,256		63,256	50,378
	\$ 2,150,602	\$	2,150,602	\$ 1,094,567

#### (c) Foreign Exchange Risk

The Company is exposed to foreign exchange risk when it undertakes transactions and holds assets and liabilities denominated in foreign currencies other than its functional currencies. The functional currency of the head office, Canadian subsidiaries and all intermediate holding companies is CAD. The functional currency of all Bolivian subsidiaries is USD. The functional currency of the Chinese subsidiary is RMB. The Company currently does not engage in foreign exchange currency hedging. The Company's exposure to foreign exchange risk that could affect net income is summarized as follows:

Financial assets denominated in foreign currencies other than relevant functional currency	[	December 31, 2021	J	June 30, 2021
United States dollars	\$	4,798,258	\$	11,079,194
Bolivianos		917,896		285,267
Total	\$	5,716,154	\$	11,364,461
Financial liabilities denominated in foreign currencies other than relevant functional currence	У			
Bolivianos	У	1,284,333		333,405

As at December 31, 2021, with other variables unchanged, a 1% strengthening (weakening) of the USD against the CAD would have increased (decreased) net income by approximately \$48,000.

As at December 31, 2021, with other variables unchanged, a 1% strengthening (weakening) of the Bolivianos against the USD would have increased (decreased) net income by approximately \$4,000.

## (d) Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate due to changes in market interest rates. The Company holds a portion of cash in bank accounts that earn variable interest rates. Due to the short-term nature of these financial instruments, fluctuations in market rates do not have significant impact on the fair values of the financial instruments as of December 31, 2021. The Company, from time to time, also owns guaranteed investment certificates ("GICs") and bonds that earn interest payments at fixed rates to maturity. Fluctuation in market interest rates usually will have an impact on bond's fair value. An increase in market interest rates will generally reduce bond's fair value while a decrease in market interest rates will generally increase it. The Company monitors market interest rate fluctuations closely and adjusts the investment portfolio accordingly.

Management's Discussion and Analysis
For the three and six months ended December 31, 2021

(Expressed in US dollars, unless otherwise stated)

## (e) Credit Risk

Credit risk is the risk of financial loss to the Company if the counterparty to a financial instrument fails to meet its contractual obligations. The Company's exposure to credit risk is primarily associated with cash, bonds, and receivables. The carrying amount of financial assets included on the statement of financial position represents the maximum credit exposure.

The Company has deposits of cash that meet minimum requirements for quality and liquidity as stipulated by the Board. Management believes the risk of loss to be remote, as the majority of its cash are held with major financial institutions. Bonds by nature are exposed to more credit risk than cash. The Company manages its risk associated with bonds by only investing in large globally recognized corporations from diversified industries. As at December 31, 2021, the Company had a receivables balance of \$351,258 (June 30, 2021 - \$343,608). There were no material amounts in receivables which were past due on December 31, 2021 (June 30, 2021 - \$nil).

## (f) Equity Price Risk

The Company holds certain marketable securities that will fluctuate in value as a result of trading on global financial markets. Based upon the Company's portfolio as at December 31, 2021, a 10% increase (decrease) in the market price of the securities held, ignoring any foreign exchange effects would have resulted in an increase (decrease) to net income of approximately \$49,000.

#### **RELATED PARTY TRANSACTIONS**

Related party transactions are made on terms agreed upon by the related parties. The balances with related parties are unsecured, non-interest bearing, and due on demand. Related party transactions not disclosed elsewhere in this MD&A are as follows:

Due to a related party	Decem	June 30, 2021	
Silvercorp Metals Inc.	\$	<b>63,256</b> \$	50,378

(a) Silvercorp Metals Inc. ("Silvercorp") has two directors (Dr. Rui Feng and David Kong) and two officers (Dr. Rui Feng as CEO and Yong-Jae Kim as Corporate Secretary) in common with the Company. Silvercorp and the Company share office space and Silvercorp provides various general and administrative services to the Company. The Company expects to continue making payments to Silvercorp in the normal course of business. Expenses in general and administrative services rendered and incurred by Silvercorp on behalf of the Company for the three and six months ended December 31, 2021 were \$184,268 and \$360,344, respectively (three and six months ended December 31, 2020 - \$135,286 and \$300,861, respectively).

Management's Discussion and Analysis
For the three and six months ended December 31, 2021

(Expressed in US dollars, unless otherwise stated)

## (b) Compensation of key management personnel

The remuneration of directors and other members of key management personnel for the three and six months ended December 31, 2021 and 2020 are as follows:

	Th	ree months er	nded	December 31,	Six months ended December 31,			
		2021		2020		2021		2020
Director's cash compensation	\$	26,443	\$	24,934	\$	52,237	\$	49,332
Key management's cash compensation		260,093		230,898		494,420		455,983
	\$	286,536	\$	255,832	\$	546,657	\$	505,315

Other than as disclosed above, the Company does not have any ongoing contractual or other commitments resulting from transactions with related parties.

#### **OFF-BALANCE SHEET ARRANGEMENTS**

The Company does not have any off-balance sheet financial arrangements.

#### PROPOSED TRANSACTIONS

There are no proposed acquisitions or disposals of assets or business, other than those in the ordinary course of business, approved by the Board as at the date of this MD&A.

## **CRITICAL ACCOUNTING POLICIES AND ESTIMATES**

The preparation of the consolidated financial statements in accordance with IFRS as issued by IASB requires management to make estimates and assumptions that affect the amounts reported on the consolidated financial statements. These critical accounting estimates represent management's estimates that are uncertain and any changes in these estimates could materially impact the Company's consolidated financial statements. Management continuously reviews its estimates and assumptions using the most current information available. The Company's critical accounting policies and estimates are described in Note 2 of the audited consolidated financial statements for the year ended June 30, 2021.

## **OUTSTANDING SHARE DATA**

As at the date of this MD&A, the following securities were outstanding:

#### (a) Share Capital

- Authorized unlimited number of common shares without par value.
- Issued and outstanding 155,755,161 common shares with a recorded value of \$152.0 million.
- Shares subject to escrow or pooling agreements nil.

Management's Discussion and Analysis
For the three and six months ended December 31, 2021

(Expressed in US dollars, unless otherwise stated)

## (b) Options

The outstanding options as at the date of this MD&A are summarized as follows:

Options			
Outstanding	Exercise F	Price CAD\$	Expiry Date
615,000		1.15	July 31, 2022
200,000		1.57	December 7, 2022
1,206,834		2.15	February 21, 2024
2,021,834	\$	1.79	

## (c) RSUs

The outstanding RSUs as at the date of this MD&A are summarized as follows:

	Weighted average		
	grant date closing		
RSUs Outstanding	price per sha	oer share (CAD\$)	
499,458	\$	5.68	

#### **RISK FACTORS**

The Company is subject to many risks which are outlined in this MD&A and in the Company's Annual Information Form, NI 43-101 technical report and other public filings which are available under the Company's profile on SEDAR at www.sedar.com. In addition, please refer to the "Financial Instruments" section of this MD&A for an analysis of financial risk factors.

## COVID-19

The current outbreak of the COVID-19 pandemic could have a material adverse effect on the Company's business and operations, as well as impacting global economic conditions. COVID-19 and its variants have spread to regions where the Company has operations and offices. Government efforts to control the spread of the virus have resulted in temporary suspensions of our operations in Bolivia, delays and/or deferrals of field work including consultant site work and laboratory results and reduced corporate activities in Canada. The international response to the spread of COVID-19 has led to significant restrictions on travel, temporary business closures, quarantines, global stock and financial market volatilities, labour shortage and delay in logistics, and a general reduction in consumer activities. All of these could affect commodity prices, interest rates, credit risk, social security and inflation. Such public health crisis at the moment or in the future may negatively affect the Company's operations along with the operations of its suppliers, contractors, service providers and local communities.

While the COVID-19 pandemic has already had significant, direct impacts on the Company's operations and business, the extent to which the pandemic will continue to impact our operations is highly uncertain and cannot be predicted with confidence as at the date of this MD&A. These uncertainties include, but are not limited to, the duration of the outbreak, Bolivian and Canadian governments' mandates to curtail the spreading of the virus, community and social stabilities and the Company's ability to resume operations efficiently or economically. It is also uncertain whether the Company will be able to maintain an adequate

Management's Discussion and Analysis
For the three and six months ended December 31, 2021

(Expressed in US dollars, unless otherwise stated)

financial condition and have sufficient capital or have the ability to raise capital. Any of these uncertainties, and others, could have further material adverse effects on the Company's business and operations.

The Company may experience additional business interruptions, including suspended (whether government mandated or otherwise) or reduced operations relating to COVID-19 and other such events could have a material adverse impact on the Company's business, operations and operating results, financial condition and liquidity.

#### Political and Economic Risks in Bolivia

The Company's projects are located in Bolivia and, therefore, the Company's current and future mineral exploration and mining activities are exposed to various levels of political, economic, and other risks and uncertainties. There has been a significant level of political and social unrest in Bolivia in recent years resulting from a number of factors, including Bolivia's history of political and economic instability under a variety of governments and high rate of unemployment.

The Company's exploration and development activities may be affected by changes in government, political instability, and the nature of various government regulations relating to the mining industry. Bolivia's fiscal regime has historically been favourable to the mining industry, but there is a risk that this could change. The Company cannot predict the government's positions on foreign investment, mining concessions, land tenure, environmental regulation, or taxation. A change in government positions on these issues could adversely affect the Company's business and/or its holdings, assets, and operations in Bolivia. Any changes in regulations or shifts in political conditions are beyond the control of the Company. Moreover, protestors and cooperatives have previously targeted foreign companies in the mining sector, and as a result there is no assurance that future social unrest will not have an adverse impact on the Company's operations. Labour in Bolivia is customarily unionized and there are risks that labour unrest or wage agreements may impact operations.

The Company's operations in Bolivia may also be adversely affected by economic uncertainty characteristic of developing countries. In addition, operations may be affected in varying degrees by government regulations with respect to restrictions on production, price controls, export controls, currency remittance, income taxes, expropriation of property, foreign investment, maintenance of claims, environmental legislation, land use, land claims of local people, water use, and safety factors.

The MPC remains subject to ratification and approval by the Plurinational Legislative Assembly of Bolivia. As of the date of this MD&A, the MPC has not been ratified nor approved by the Plurinational Legislative Assembly of Bolivia. The Company cautions that there is no assurance that the Company will be successful in obtaining ratification of the MPC in a timely manner or at all, or that the ratification of the MPC will be obtained on reasonable terms. The Company cannot predict the new government's positions on foreign investment, mining concessions, land tenure, environmental regulations, community relations, taxation or otherwise.

Management's Discussion and Analysis
For the three and six months ended December 31, 2021
(Expressed in US dollars, unless otherwise stated)

## **Community Relations and Social Licence to Operate**

Mining companies are increasingly required to operate in a sustainable manner and to provide benefits to affected communities and there are risks associated with the Company failing to acquire and subsequently maintain a "social licence" to operate on its mineral properties. "Social licence" does not refer to a specific permit or licence, but rather is a broad term used to describe community acceptance of a company's plans and activities related to exploration, development or operations on its mineral projects.

The Company places a high priority on, and dedicates considerable efforts and resources toward, its community relationships and responsibilities. Despite its best efforts, there are factors that may affect the Company's efforts to establish and maintain social licence at any of its projects, including national or local changes in sentiment toward mining, evolving social concerns, changing economic conditions and challenges, and the influence of third-party opposition toward mining on local support. There can be no guarantee that social licence can be earned by the Company or if established, that social licence can be maintained in the long term, and without strong community support the ability to secure necessary permits, obtain project financing, and/or move a project into development or operation may be compromised or precluded. Delays in projects attributable to a lack of community support or other community-related disruptions or delays can translate directly into a decrease in the value of a project or into an inability to bring the project to, or maintain, production. The cost of measures and other issues relating to the sustainable development of mining operations may result in additional operating costs, higher capital expenditures, reputational damage, active community opposition (possibly resulting in delays, disruptions and stoppages), legal suits, regulatory intervention and investor withdrawal.

## **Acquisition and Maintenance of Permits and Governmental Approvals**

Exploration and development of, and production from, any deposit at the Company's mineral projects require permits from various governmental authorities. There can be no assurance that any required permits will be obtained in a timely manner or at all, or that they will be obtained on reasonable terms. Delays or failure to obtain, expiry of, or a failure to comply with the terms of such permits could prohibit development of the Company's mineral projects and have a material adverse impact on the Company.

While the Company believes the contractual relationships and the structures it has in place with private Bolivian companies owned 100% by Bolivian nationals for the Silverstrike Project and the Carangas Project are legally compliant with Bolivian laws related to the Restricted Areas, there is no assurance that the Company's Bolivian partner will be successful in obtaining approval of AJAM to convert the exploration licenses to AMCs in the case of Carangas Project, or that even if approved, that such contractual relationship and structure will not be challenged by other Bolivian organizations or communities.

The Company's current and future operations, including development activities and commencement of production, if warranted, require permits from governmental authorities and such operations are and will be governed by laws and regulations governing prospecting, development, mining, production, exports, taxes, labour standards, occupational health, waste disposal, toxic substances, land use, environmental protection, mine safety, and other matters. Companies engaged in property exploration and the development or operation of mines and related facilities generally experience increased costs and delays in production and other schedules as a result of the need to comply with applicable laws, regulations, and permits. The Company cannot predict if all permits which it may require for continued exploration, development, or construction of mining facilities and conduct of mining operations will be obtainable on reasonable terms, if at all. Time delays and associated costs related to applying for and obtaining permits

Management's Discussion and Analysis
For the three and six months ended December 31, 2021

(Expressed in US dollars, unless otherwise stated)

and licenses may be prohibitive and could delay planned exploration and development activities. Failure to comply with or any violations of the applicable laws, regulations, and permitting requirements may result in enforcement actions, including orders issued by regulatory or judicial authorities causing operations to cease or be curtailed, and may include corrective measures requiring capital expenditures, installation of additional equipment, or remedial actions.

Parties engaged in mining operations may be required to compensate those impacted by mining activities and may have civil or criminal fines or penalties imposed for violations of applicable laws or regulations. Amendments to current laws, regulations, and permits governing operations and activities of mining companies, or more stringent implementation thereof, could have a material adverse impact on the Company's operations and cause increases in capital expenditures or production costs, or reduction in levels of production at producing properties, or require abandonment or delays in development of new mining properties.

#### **DISCLOSURE CONTROLS AND PROCEDURES**

Disclosure controls and procedures are designed to provide reasonable assurance that material information related to the Company is gathered and reported to senior management, including the Chief Executive Officer ("CEO") and the Chief Financial Officer ("CFO"), as appropriate, to allow for timely decisions about the Company's public disclosure.

Management, including the CEO and CFO, has evaluated the effectiveness of the design and operation of the Company's disclosure controls and procedures, as defined in the rules of the U.S. Securities and Exchange Commission and the national instruments of the Canadian Securities Administrators. The evaluation included documentation review, enquiries and other procedures considered by management to be appropriate in the circumstances. Based on this evaluation, management concluded that as of December 31, 2021, the Company's disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934 and National Instrument 52-109 - Certification of Disclosure in Issuers' Annual and Interim Filings) are effective.

## MANAGEMENT'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING

## (a) Internal Control over Financial Reporting

Management of the Company is responsible for establishing and maintaining an adequate system of internal control over financial reporting and used the Internal Control – Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission ("COSO") to evaluate, with the participation of the CEO and CFO, the effectiveness of the Company's internal controls. The Company's internal control over financial reporting includes:

- maintaining records, that in reasonable detail, accurately and fairly reflect our transactions and dispositions of the assets of the Company;
- providing reasonable assurance that transactions are recorded as necessary to permit preparation
  of our consolidated financial statements in accordance with generally accepted accounting
  principles;

Management's Discussion and Analysis
For the three and six months ended December 31, 2021

(Expressed in US dollars, unless otherwise stated)

- providing reasonable assurance that receipts and expenditures are made in accordance with authorizations of management and the directors of the Company; and
- providing reasonable assurance that unauthorized acquisition, use or disposition of company assets that could have a material effect on the Company's consolidated financial statements would be prevented or detected on a timely basis.

Based on this evaluation, management concluded that as of December 31, 2021, the Company's internal control over financial reporting based on the criteria set forth in Internal Control – Integrated Framework (2013) issued by COSO was effective and provided a reasonable assurance of the reliability of the Company's financial reporting and preparation of the financial statements.

No matter how well a system of internal control over financial reporting is designed, any system has inherent limitations. Even systems determined to be effective can provide only reasonable assurance of the reliability of financial statement preparation and presentation. Also, controls may become inadequate in the future because of changes in conditions or deterioration in the degree of compliance with the Company's policies and procedures.

Emerging growth companies are exempt from Section 404(b) of the Sarbanes-Oxley Act, which generally requires public companies to provide an independent auditor attestation of management's assessment of the effectiveness of their internal control over financial reporting. The Company qualifies as an emerging growth company and therefore has not included an independent auditor attestation of management's assessment of the effectiveness of its internal control over financial reporting in its audited annual consolidated financial statements for the year ended June 30, 2021.

## (b) Changes in Internal Control over Financial Reporting

There has been no change in the Company's internal control over financial reporting during the three and six months ended December 31, 2021 that has materially affected or is reasonably likely to materially affect the Company's internal control over financial reporting.

#### **TECHNICAL INFORMATION**

The scientific and technical information contained in this MD&A has been reviewed and approved by Alex Zhang, P. Geo., Vice President of Exploration of the Company, who is a Qualified Person for the purposes of NI 43-101.

## FORWARD LOOKING STATEMENTS

Except for statements of historical fact relating to the Company, certain information contained herein constitutes "forward-looking statements" within the meaning of the United States Private Securities Litigation Reform Act of 1995 and "forward-looking information" within the meaning of applicable Canadian provincial securities laws (collectively, "forward-looking statements"). Forward-looking statements are frequently characterized by words such as "plan", "expect", "project", "intend", "believe", "anticipate", "estimate", "goals", "forecast", "budget", "potential" or variations thereof and other similar words, or statements that certain events or conditions "may", "could", "would", "might", "will" or "can" occur. Forward-looking statements include, but are not limited to: statements regarding anticipated exploration, drilling, development, construction, and other activities or achievements of the Company; timing of receipt

Management's Discussion and Analysis
For the three and six months ended December 31, 2021

(Expressed in US dollars, unless otherwise stated)

of permits and regulatory approvals; anticipated contents and timing of the PEA; and estimates of the Company's revenues and capital expenditures.

Forward-looking statements are based on the opinions and estimates of management on the date the statements are made and are subject to a variety of risks and uncertainties and other factors that could cause actual events or results to differ materially from those projected in the forward-looking statements. These factors include global economic and social impact of COVID-19; fluctuating equity prices, bond prices and commodity prices; calculation of resources, reserves and mineralization; general economic conditions; foreign exchange risks; interest rate risk; foreign investment risk; loss of key personnel; conflicts of interest; dependence on management; uncertainties relating to the availability and costs of financing needed in the future; environmental risks; operations and political conditions; the regulatory environment in Bolivia and Canada; risks associated with community relations and corporate social responsibility; and other factors described in this MD&A, under the heading "Risk Factors" in the Company's Annual Information Form for the year ended June 30, 2021 and its other public filings. The foregoing is not an exhaustive list of the factors that may affect any of the Company's forward-looking statements or information.

The forward-looking statements are necessarily based on a number of estimates, assumptions, beliefs, expectations and opinions of management as of the date of this MD&A that, while considered reasonable by management, are inherently subject to significant business, economic and competitive uncertainties and contingencies. These estimates, assumptions, beliefs, expectations and opinions include, but are not limited to, those related to the Company's ability to carry on current and future operations, including: the duration and effects of COVID-19 on our operations and workforce; development and exploration activities; the timing, extent, duration and economic viability of such operations; the accuracy and reliability of estimates, projections, forecasts, studies and assessments; the Company's ability to meet or achieve estimates, projections and forecasts; the stabilization of the political climate in Bolivia; the availability and cost of inputs; the price and market for outputs; foreign exchange rates; taxation levels; the timely receipt of necessary approvals or permits; including the ratification and approval of the MPC by the Plurinational Legislative Assembly of Bolivia; the ability of the Company's Bolivian partner to convert the exploration licenses at the Carangas Project to AMC; the ability to meet current and future obligations; the ability to obtain timely financing on reasonable terms when required; the current and future social, economic and political conditions; and other assumptions and factors generally associated with the mining industry.

Although the forward-looking statements contained in this MD&A are based upon what management believes are reasonable assumptions, there can be no assurance that actual results will be consistent with these forward-looking statements. All forward-looking statements in this MD&A are qualified by these cautionary statements. Accordingly, readers should not place undue reliance on such statements. Other than specifically required by applicable laws, the Company is under no obligation and expressly disclaims any such obligation to update or alter the forward-looking statements whether as a result of new information, future events or otherwise except as may be required by law. These forward-looking statements are made as of the date of this MD&A.

#### **CAUTIONARY NOTE TO U.S. INVESTORS**

This MD&A has been prepared in accordance with the requirements of the securities laws in effect in Canada which differ from the requirements of United States securities laws. All mining terms used herein but not otherwise defined have the meanings set forth in NI 43-101.

Management's Discussion and Analysis
For the three and six months ended December 31, 2021

(Expressed in US dollars, unless otherwise stated)

Accordingly, information contained in this MD&A and the documents incorporated by reference herein containing descriptions of the Company's mineral deposits may not be comparable to similar information made public by U.S. companies subject to the reporting and disclosure requirements of United States federal securities laws and the rules and regulations thereunder.

Additional information relating to the Company, including the Company's Annual Information form, can be obtained under the Company's profile on SEDAR at www.sedar.com, and on the Company's website at www.newpacificmetals.com.